EMPLOMENT HISTORY

Admitted & Licensed to Practice Law in Iowa, June 1996

DRAKE UNIVERSITY ZIMPLEMAN COLLEGE OF BUSINESS

Associate Professor of Public Administration Practice 7/2017 – present

Acting Chair of Public Administration Department & MPA Director 6/2021 – 6/2022; 8/2020 – 12/2020

<u>Value-Added Skills</u>: Over 20 years of experience teaching in face-to-face, online, virtual, and hybrid formats. Quality Matters Certificate. Proficient with Blackboard, Collaborate Ultra, Panopto, Zoom, TEAMS, Webex, Desire2Learn, TWEN, Canvas, Angel, Adobe Connect, Camtasia, Story Board & WeVideo.

Contribute to Public Administration Department and MPA program; Teach graduate level public administration, negotiation & conflict management, health law, ethics, policy, health care administration, public health, employment law, organizational theory & development, Seminar in Executive Leadership, and capstone courses; Mentor students and oversee experiential learning; Involved in strategic planning, development & implementation of online MPA; and engage in service, outreach, thought leadership, and scholarship.

DRAKE UNIVERSITY LAW SCHOOL

Director, Health Law Programs/Visiting Associate Professor 7/1/2015 – 7/1/2017 Adjunct Professor 7/1/2011 – 7/1/2018

Directed Health Law Programs (JD Certificate, Masters of Laws, and Masters in Jurisprudence in Health Law); Developed and staffed Health Law Advisory Board; Sought and received Health Care Compliance Association program accreditation; Taught Introduction to Health Law & Ethics, Health Business Law, Litigation & Compliance, Health Law Practical Skills Seminar 1 (Simulation course), Health Law Practical Skills Seminar 2 (Simulation course), and Health Law Practicum; Advised and mentored Drake MJ, and LLM students; Served as Faculty Advisor for Drake Health Law Association—Student Alliance for the American Health Lawyers Association; Engaged in service and scholarship for students, the Law School, University, profession and community.

WHITFIELD & EDDY, P.L.C.

Of Counsel Attorney & Mediator 7/1/2007 – Present Attorney at Law & Mediator 8/1/2006 – 7/1/2007

Practicing primarily in: Health care; ADR; Compliance; Administrative; Non-profit; Employment; and Corporate Law.

<u>Experienced mediator and arbitrator</u>: Trained & certified by the International Society of Alternative Dispute Resolvers and the American Health Law Attorneys Dispute Resolution Service. Member of AHLA National Panel (2005-2015)

<u>Counsel for</u>: Health Care Administrators; Associations; Hospitals; Clinics; Insurers; Physicians; Social Workers; Payers; Public Health Agencies; Employers and Employees; Banks; and Non-Profit Organizations.

DES MOINES UNIVERSITY

Clinical Guest Lecturer 7/1/2015 – Present
Associate Professor 3/1/2013 – 7/1/2015
Assistant Professor 7/1/2007 – 3/1/2013
Clinical Associate Professor (Part-time) 1/1/2002 – 7/1/2007

<u>Primary Faculty Appointment</u>: Master of Healthcare Administration (MHA)

<u>Joint Appointment</u>: Colleges of Health Sciences, Medicine, and Podiatric Medicine

Teach face-to-face, online & blended MHA & MPH courses on health law, public health law, compliance, ethics, policy, advocacy, governance, conflict resolution; learning communities & innovative simulation courses; Advising, scholarship & service; Lecture in clinical programs; Key leadership for CAHME accreditation self-study, MHA on-campus executive residency & admissions redesign; Responsible for curriculum development, evaluation & competency mapping, faculty handbook, Graduate & Alumni Survey.

UNIVERSITY OF IOWA

Adjunct Faculty

11/1/2017 - 9/1/2018

Co-teach Legal Aspects of Healthcare and Interprofessional Healthcare Administration II for the Executive MHA Program.

DAVIS, BROWN, KOEHN, SHORS & ROBERTS, P.C.

Attorney at Law

3/1/2005 - 8/1/2006

General Practice: Health; ADR; Compliance; Employment; Administrative; Medicaid, Special Needs trusts; and corporate law.

IOWA MEDICAL SOCIETY

In-House Attorney/Manager Public & Regulatory Affairs

7/1/1998 - 3/1/2005

<u>In House Practice</u>: Respond to physician/clinic legal compliance questions; Research health, legal, policy issues; draft related memos, fact sheets & white papers; Staff committees, grants & initiatives; Develop & implement continuing education experiences/intensives; and Liaison & advocate with Iowa General Assembly & state regulatory agencies.

IOWA DEPARTMENT OF PERSONNEL

Attorney/Labor Relations Specialist

7/1/1996 - 7/1/1998

<u>State Agency</u>: Research public policy issues; Draft government policies & administrative rules; Advise all state agencies on compliance & employment matters; Hold hearings, issue written decisions, & negotiate settlement of employee grievances; and Represent the State in arbitrations, contested case hearings, & collective bargaining.

PROFESSIONAL HONORS

- Chair, Iowa State Bar Association Health Law Section, 2024-2025
- Chair, Board of Trustees, National Vaccine Law Association, 2024
- Conference Vice-Chair & Program Chair, National Vaccine Law Conference, George Washington University. Washington: DC, Sep. 13-15, 2023
- Co-Founder & Vice Chair, National Vaccine Law Conference, George Mason Law School. Fairfax: VA, 2022
- Executive Committee & Senator, Drake Faculty Senate, 2020-present
- Selected for the 2020 Class of National Association of Schools of Public Administration DEI NASPA NEXT
- Des Moines University MHA Faculty of the Year Award 2010, 2013 and 2015
- Commencement Speaker, Waldorf College, 2015
- Chair Elect, Ethics Forum, Assn of Professors in Health Admin Education, 2014 and 2015
- Des Moines University Distinguished Lecturer, 2010
- Des Moines University MPH Faculty of the Year Award, 2007
- Wellmark Fellow and Iowa Community Health Leadership Institute, 2002
- Iowa Governor's Volunteer Service Award to IMS, 1999
- Iowa College Aid Commission, Commissioner, 1989-1996
- Harry S. Truman Congressional Scholar, 1990 (Iowa)
- Youth Governor, New York State
- President of the General Assembly, Syracuse University and University of Rochester Model UN's

EDUCATION

JURIS DOCTORATE

Drake University Law School (with Honors)

1996

Clerkships: Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, PC, 1995

U.S. Army Judge Advocate General Corps, Pentagon, 1994

Five Star Care Corporation (LTC), 1994-1996

Tutor: Constitutional Law Tutor (25 students), 1995

MASTER OF PUBLIC ADMINISTRATION

Drake University College of Business & Public Administration (4.0 GPA) 1995

Emphasis: State & Local Government

Internship: Iowa Department of Economic Development

Distinctions: Pi Alpha Alpha Honor Society for Public Affairs Administration

BACHELOR OF ARTS

Wartburg College (with Honors)

1992

Majors: Political Science and Communications

Distinctions: Wartburg Leadership Institute and Mentoring Program

ASSOCIATE OF ARTS

Waldorf College (with Honors)

1990

Internship: Governor's Office, State of Iowa

Distinctions: Truman Congressional Scholar, Honors Program, and Pi Theta Kappa Honor Society

PROFESSIONAL MEMBERSHIPS & AFFILIATIONS

- American Bar Association (Health Law & ADR section member)
- American Health Law Association (Faculty Advisor Student Alliance 2007-2018, current ADR & Health Law Sections)
- American College of Health Care Executives (Faculty Advisor DMU 2007-2009, current member)
- American Society of Public Administration, Iowa Chapter
- Health Care Compliance Association (Drake Law School MJ Approval for CCP 2017, current member)
- Iowa Bar Association (Health Law and ADR section member)
- lowa Society of Healthcare Attorneys (Past Secretary, Vide-President, President-Elect, President)
- NASPAA (Selected for NASPAA DEI Next Class 2020, Appointed to Policy Issues Committee 2020-2021)
- Polk County Bar Association
- Association of University Professors in Health Administration (2007-2015)
- American Association for Institutional Research (2010-2013)

SCHOLARLY ACTIVITY, THOUGHT LEADERSHIP & GRANTS

Publications, Presentations & Posters

Books, Book Reviews & Monographs:

- Lenning, O., Hill, D., Miller McNeil, L., Bucci, P., & Fox, D., Maximizing Student Retention and Persistence to Graduation: Proven Strategies in Higher Education. *Forthcoming*, publisher TBD.
- Hill, D. (2021). Vaccine Mandates in the Health Care Workplace: A Legal Analysis for Employers. E-Book. Eagan, MN: American Health Law Association.
- Book Peer Reviewer, "Real World Professional Learning Communities: Studies about the Implementation of PLCs and the Effects" for publisher Rowman & Littlefield. December 2014.
- Hill, D. (2013) "Protecting Patient Privacy." Pharmacy Technician TEAM Monograph. Collaborative Education Institute.
- Lenning, O., Hill, D., Saunders, K., Solan, A. & Stokes, A. (2013). *Powerful Learning Communities: Guide to Developing Learning Communities to Improve Student Success and Organizational Effectiveness*. Sterling, VA: Stylus.

Articles:

- Hill, D., Lenning, O., Bucci, P., Fox, D. & Miller McNeil, L. (TBD) Exploring Diversity, Equity, and Inclusion (DEI): What It Is and What It Means for Colleges and Universities. *The Review of Higher Education. Baltimore, MD: Hopkins Press.*
- Abramson, B., Hill, D. (Jan. 4, 2022) "What to Look for in the January 7, 2022, Supreme Court Vaccination Mandates Hearings." Vaccine, Vaccination, and Immunization Law, LinkedIn.
- Hill, D. (Nov. 2021) Cover Story, "Moving Targets: Navigating Vaccine Mandates in the Workplace." *The Iowa Lawyer*, Iowa Bar Association.
- Hill, D.; Gosfield, A.G. (Ed.) (2018). "Patient-Centered Opioid Compliance in a World of Pain." *Health Law Handbook* (1st ed., Vol. 30, pp. 3-120). Eagan, MN: Thomson Reuters.
- Stebbins, C., Hill, D. (2015). "If You Build It, Will They Come? Development and Implementation of an On-Campus Residency for Online MHA Students." *Journal of Health Administration Education* (JHAE), 32:4, pp. 563-577
- Lenning, O., Hill, D. (2010). "A Comprehensive Approach to Optimum Learning Communities," Scholarly Paper and Presentation at Association for Institutional Research 50th Annual International Forum, Chicago, IL: June 1, 2010.
- Hill, D. (2010). "To Disclose or Not to Disclose? That is the Question." DMU Magazine, Winter 2010.
- Hill, D. (2009). "Law and Health Care: A Key Partnership," DMU Magazine, Winter 2009.
- Hill, D. (2008). "Barriers to Access? Considerations for Treating Undocumented Immigrants." *American Association of Healthcare Administrative Management Newsletter*, Spring 2008.
- Hill, D. (2008). "Barriers to Access? Considerations for Treating Undocumented Immigrants." DMU Magazine. Spring 2008.
- Hill, D. (2007). "I'm Sorry the Law Does Not Protect You: Iowa Apology Statute and Disclosure Obligations." *Iowa Osteopathic Medical Association Newsletter*, Spring 2007.
- Hill, D. (2006). "Speak to Me–Addressing Limited English Proficiency in the Workplace." White Paper for Davis Law Firm Employment Law Forum. Johnston, IA: April 2006.
- Hill, D. (2006). "Automated External Defibrillators in the Workplace." Davis Law Firm Employment Law Newsletter: Spring 2006.
- Hill, D. (2005). "Always Be Prepared: An Overview of Public Health Law." White Paper for Davis Law Firm Health Law Forum. Johnston, IA: October 2005.

National Podcasts, Webinars & Online Modules:

- "Bigger than COVID--The State of Vaccine Law." American Health Law Association Webinar. Virtual: May 29, 2024.
- Denise Hill Interviewing Brian Dean Abramson, Author of Bloomberg Law and AHLA's *Vaccine Law Treatise*. Podcast and Video. Mar. 2, 2022.
- "Part 2: Navigating the Legal Uncertainty of COVID-19 Vaccine Mandates in the Health Care Workplace." Iowa Hospital Association Online Module. Webinar & *Online continuing education module.* Jan. 25, 2022-present.
- "Part 1: Navigating the Legal Uncertainty of COVID-19 Vaccine Mandates in the Health Care Workplace." Iowa Hospital Association Webinar. Virtual: Dec. 15, 2021.
- "COVID-19 Vaccine Legal Actions." FOCUS Public Affairs Program, Podcast. Feb. 24, 2022.
- "Navigating the Legal Uncertainty of COVID-19 Vaccine Mandates in the Health Care Workplace." Iowa Hospital Association Webinar. Virtual: Dec. 15, 2021.
- "Vaccine Law & Regulation Understanding Federal COVID Mandate Standards (OSHA, CMS, Federal Contractor)." Practicing Law Institute Webinar. Dec. 1, 2021.
- "COVID-19 Countermeasures in the Health Care Workplace: Carrots, Sticks & Compliance Considerations." **Three Part Series.**American Society of Healthcare Risk Management and American Health Law Association Webinar. Sep. 23, Oct. 23, & Nov. 17, 2021.
- "Vaccination Mandate & ADA Compliance: What Employers Need to Know." National Business Institute Webinar. Nov. 10, 2021.

- "Navigating Vaccine Mandates: Leadership, Legal, and Policy Insights." Moderator, Webinar for Enterprise Risk Management Affinity Group & Health and Hospital Systems Practice Group, American Health Law Association. Oct. 26, 2021.
- "Vaccine Mandates in the Health Care Workplace: What Employers Need to Know." American Health Law Association <u>Podcast</u> and <u>Video</u>. Aug. 10, 2021.
- "The Public Health Law Toolbox: Social Distancing, Isolation & Quarantine in Iowa." Iowa Public Health Leadership Academy.

 Webinar-based training for local public health agencies & Boards of Health across Iowa. Virtual: Feb. 24, 2020.
- "Quarantine and Isolation Law." Midwestern Public Health Training Center *Online continuing education module*. January 2018-Present. (Peer Reviewed).
- "Exploring Trends: Antibiotic Resistance & the Law." CDC Public Health Law Program/American Health Lawyers Association. *Part 3 of Four-Part Webinar Series*. Oct. 4, 2016.
- "HIPAA Privacy Training for Pharmacists and Other Healthcare Workers." Collaborative Education Institute--CEI. *Online continuing education module*. Mar. 2016-Present. (Peer Reviewed).
- "Public Health Law." Midwestern Public Health Training Center *Online continuing education module*, Jan. 2016-Present. (Peer Reviewed).
- "If You Build It...Will They Come? Designing and Implementing an MHA Executive Residency." Association of University Professors in Health Administration. *National Webinar*. Sept. 15, 2013.
- "T-shirts and Taglines: Privacy Training for Pharmacists and Other Healthcare Workers." Collaborative Education Institute--CEI.

 Online continuing education module. June 2013-2016. (Peer Reviewed).

Presentations:

- "Pieces of Peace: Wellness & Preparation for Resolvers." American Academy of ADR Attorneys, Creighton Law School, Omaha, NE: scheduled July 9, 2024. Three-hour commissioned Continuing Legal Education Session (Iowa & Nebraska).
- "Hot Button Health Law Issues for Nurse Leaders." Invited Speaker. Iowa Organization of Nurse Leaders. Johnston: IA: May 24, 2024.
- "Band-Aids Don't Fix Bullet Holes (Version 2.0): Conflict in the World of Technology." Invited Keynote. Wells Fargo 2023 Year-End Technology Extravaganza. Wells Fargo (over 400 *In-person and national/international watch parties*), Iowa Chapter Women in Technology & Des Moines Technology Community, West Des Moines, IA: Dec. 7, 2023, Invited Keynote.
- "Legal Research: What Health Law Attorneys Wish They Learned in Law School." Selected as Faculty Member & Presenter, Standing Room Only Session. American Health Law Association Fundamentals of Health Law, Chicago, IL: Nov. 6, 2023.
- Moderator and Panel Member, "Vaccine Law Year in Review." <u>National Vaccine Law Conference</u>, The George Washington Law School/University, Washington, DC, Sep. 14, 2023.
- Moderator and Panel Member, "Vaccines at Work: Practical Compliance Lessons from the Frontlines." <u>National Vaccine Law Conference</u>, The George Washington University Law School, Washington, DC, Sep. 14, 2023.
- "Tying Health Outcomes to Legal Doctrines: The Pedagogical Value of Teaching Vaccine Law." <u>Association of Law, Medicine & Ethics Health Law Professors Conference</u>, University of Maryland, Baltimore: MD, June 7, 2023.
- "Band-Aids Don't Fix Bullet Holes: Conflict in the World of Technology." Wells Fargo Women in *Technology Nourishing Greatness Series*. December 9, 2022.
- "Employers & Vaccine Law: Lessons Learned from the Front line," <u>National Vaccine Law Conference</u>," Antonin Scalia College of Law, George Mason University, Fairfax: VA, September 16, 2022.
- "Vaccine Law Year in Review," <u>National Vaccine Law Conference</u>," Antonin Scalia College of Law, George Mason University, Fairfax: VA, September 15, 2023.
- "Now What? The New Normal in Health Care Vaccine Policies." <u>American Health Law Association Annual Meeting</u>, Chicago, IL: June 28 and 29, 2022. (Selected in peer review process).
- "Post-Mortem of Federal Vaccine Mandates After the U.S. Supreme Court's Rulings." Arizona Society of Healthcare Attorneys. May 2022.

- "COVID-19 Vaccine Mandates in Health Care: Where Do We Go from Here?" Nebraska Healthcare Finance Management Association. Omaha, NE: Mar. 16, 2022.
- "HIPAA & Conflicts of Interest in Public Health." Iowa Public Health Leadership Academy. Virtual: Feb. 28, 2022.
- "From the Frontlines: Mandatory Vaccination Policies." AHLA Physicians & Hospitals Law Institute, New Orleans, LA: Feb. 4, 2022. (Selected in peer review process).
- "COVID-19 Vaccine Mandate Panel," Villanova Law School. Virtual: Nov. 16, 2021.
- "Panel Discussion on Recent COVID Litigation." Polk County Bar Association Fall 2021 General Practice CLE. Virtual: Nov. 10, 2021.
- "<u>Iowa Employers & the Great COVID-19 Vaccine Mandate Debate</u>," Mechanical Contractors Association of Iowa, Inc., Central Iowa Chapter, Nov. 3, 2021.
- "When Two Worlds Collide: Practical Compliance Strategies for Managing an Opioid Epidemic During a Global Pandemic."

 Health Care Compliance Association 2021 Compliance Institute. Virtual: April 20, 2021. (Selected in peer review process).
- "Doomed or Illuminated? Legal, Ethical & Policy Responses to COVID-19." Ray Society. Des Moines, IA: Feb. 2021.
- "Global Career Talks." Panel Moderator, Drake University International Education Week. Virtual: Nov. 19, 2020.
- "Genetic Manipulation the Scientific and Ethical Considerations (Part II)." Ray Society. Des Moines, IA: Oct. 2020.
- "Managing Pain & Scrutiny Amid the Opioid Crisis." American Pharmacy Association Annual Meeting & Exposition, Baltimore, MD: Mar. 20-23, 2020—Moved to virtual because of Covid-19. (Selected in peer review process).
- "Public Health Preparedness Law." Iowa Public Health Leadership Academy. Virtual: Feb. 24, 2020.
- "Genetic Manipulation the Scientific and Ethical Considerations." Ray Society. Des Moines, IA: May 17, 2019.
- "Patient-Centered Compliance in a World of Pain." Presentation at the American College of Healthcare Executives' World Congress on Healthcare Leadership, Chicago, IL: Mar. 5, 2019. (Selected in peer review process).
- "The World of Bioethics." Keynote Speaker: International Bioethics Symposium." Pravara Institute of Medical Sciences, Loni, India: January 9, 2019.
- "Where is the line in the sand? Ethical Issues Surrounding Genome Modification Technology and Its Applications." Continuing Education Session. College of Medicine. Pravara Institute of Medical Sciences, Loni, India: Jan. 10, 2019.
- "The Dynamic Public Health Law Toolbox: Using the Law to Promote Individual & Population Health." Iowa One Conference, Iowa State University, Ames, IA: Nov. 3, 2018. (Invited Speaker).
- "Preparing Graduate Students to Respond to Complex Legal & Ethical Issues Simulated in the Standardized Performance Assessment Laboratory." Faculty Research Colloquium, Drake CBPA, Des Moines, IA: Sept. 22, 2017.
- "Patient-Centered Compliance in a World of Pain," Iowa Hospital Association Annual Meeting, Des Moines, IA: Oct. 11, 2017.
- "Hot HIPAA Issues...Too Hot to Handle?" Iowa Podiatric Society Spring Meeting, Des Moines, IA, Apr. 4, 2017. (Invited Speaker).
- "Patient-Centered Opioid Compliance in a World of Pain." Presentation at the Iowa Society of Healthcare Attorneys, Spring Legal Issues Forum, Des Moines, IA: May 4, 2017. (Invited Speaker).
- "Patient-Centered Opioid Compliance in a World of Pain." Presentation at the American Health Lawyers Association Physicians & Hospitals Health Law Institute, Orlando, FL: Feb. 2, 2017. (Selected in peer review process).
- "Putting Contract Cheaters and their Co-conspirators in the False Claims Hot Seat." *Central States Law Schools Association Annual Scholarship Conference*. University of North Dakota School of Law, Grand Forks, ND: Sep. 23, 2016. (Selected in peer review process).
- "Aging & the Law: It's Time to get your Legal-Decision-Making House in Order." *Embrace Aging Community Action Series—Part*6. Drake University, Des Moines, IA: Jun. 2016. (Invited Keynote Speaker).
- "Five Years after the Affordable Care Act: Now What?" *Iowa Attorneys General Practice Seminar*. Des Moines, IA: Dec. 9, 2015. (Invited Keynote Speaker).
- "Improving Student Critical Thinking Skills." Drake Learning Symposium. West Des Moines, IA: Aug. 2015.

- "Healthcare Compliance 101." College of Law, University of Nevada Las Vegas, Las Vegas, NV: Apr. 15-17, 2015. (Visiting Guest Presenter).
- "Mandatory Child & Dependent Adult Abuse Reporting" and "Caution: Crossing Professional Boundaries" (two four-hour CME training sessions approved by the Iowa Board of Chiropractors). Iowa Chiropractic Association Annual Meeting. Des Moines, IA: Apr. 11, 2015. (Invited Keynote Speaker).
- "Making Crucial Connections: Local Boards of Health & Public Health Law." Presentation and Online Training Module. Upper Midwest Public Health Training Center. University of Iowa, Iowa City: IA: Apr. 2015. (Instructor/Presenter).
- "Responding to Sexual Assault." Panel on Sexual Assault Awareness Month. Des Moines, IA: Apr. 2015. (Invited Panel Member).
- "Who Said You Could Sell My Spleen? Legal & Ethical Implications of the Henrietta Lacks Case." Des Moines University and Drake University Author Rebecca Skloot's Book Forum. Des Moines, IA: Mar. 30, 2015. (Invited Presenter and Discussion Facilitator).
- "Open Minds, Open Discussions: Every Voice has Value." Legal Expert Member on Health Disparities Panel. Des Moines, IA: Jan. 29, 2015. (Invited Panel Member).
- "Theory AND Practice: MHA Decision-Making Simulation in the Standardized Performance Assessment Lab." Association of University Professors in Healthcare Administration Annual Meeting. Miami, FL: Jun. 2015. (Proposal and Abstract Submitted—did not attend because of a change in employment).
- "Health Law issues and Opportunities in the Age of Health Reform." Panel Moderator. Des Moines, IA: Nov. 20, 2014. (Invited Panel Member).
- "A Play on Words: Navigating Physician Contracting and Collaboration in the World of Accountable Care Organizations." Upper Midwest Osteopathic Health Conference. Des Moines, IA: May 2014. (Invited Keynote Presenter).
- "Legal and Ethical Simulations Come in All Shapes and Sizes." Teaching Professors Conference, Cambridge, MA: May 2014. (Selected in peer review process-unable to attend).
- "Preparing Healthcare Administration Students to Respond to Legal and Ethical Issues Using the Standardized Performance Assessment Laboratory (SPAL)." DMU Friday Research Seminar. May 2, 2014. (Selected presentation).
- "Changing the Mindset from Parking Lot to Cyber-Classrooms: Building Universal Access into Higher Education." Des Moines University Research Symposium. Des Moines, IA: Dec. 5, 2013. (Selected in peer review process).
- "If You Build It..., Will They Come? Designing and Implementing an MHA Executive Residency." Association of University Professors in Healthcare Administration, Annual Meeting. Monterey, CA: Jun. 2013. (Selected in peer review process).
- "Using Simulation to Connect Students with the 'Real World' of Health Care Administration." Human Patient Simulation Network World 2013—International Conference. San Francisco, CA: Jun. 2013. (Selected in peer review process-unable to attend).
- "Professional Learning Communities: Bridging the Divide between Simulation Stakeholders." Human Patient Simulation Network World 2013—International Conference. San Francisco, CA: Jun. 2013. (Selected in peer review process-unable to attend).
- "Nurses and Informed Consent 101." Campus Lecture." Department of Nursing, Mt. Mercy College. Cedar Rapids, IA: Apr. 2013. (Invited Keynote Speaker).
- "Navigating Health Care Contracts." Learning Together IPE Exercise—Sponsored by the Drake Law School/DMU American Association of Health Lawyers Student Alliance DMU Podiatric Practice Management and Journal Club. Des Moines, IA: Mar. 2013.
- "Can Students and Conspirators be Held Legally Accountable for Academic Dishonesty?" Des Moines University Research Symposium. Des Moines, IA: Dec. 2012. (Selected in peer review process).
- "Be Careful not to get burned by the Block Party Barbeque: Recognizing the Danger of Podiatric Curbside Consults." Learning Together IPE Exercise—Sponsored by the Drake Law School/DMU. Des Moines, IA: Nov. 2012.

- "When It Is Too Soon to Tell: Ensuring an Ethical Response to Potential Clients." Iowa Society of Healthcare Attorneys Spring Forum, Des Moines, IA: May 2012. (Invited Keynote Speaker).
- "Ten Points Physician Assistants NEED to Know to Survive the Health Law Jungle." Iowa Physician Assistant Society Spring Meeting, Des Moines University, IA: Apr. 2012.
- "Preparing for the Best and Worst-Key Considerations in Healthcare Contracts." Iowa Lutheran Hospital Family Medicine Residency Program, Des Moines, IA: Apr. 2012.
- "Accountability: Making the Connection to a Life of Integrity." University-wide presentation to all clinical students for roll out of the DMU Professional Integrity Code, Des Moines, IA: Mar. 2012.
- "Managing the World of Medical Staff Issues. "Iowa Lutheran Hospital Family Medicine Residency Program, Des Moines, IA: Nov. 2011.
- "GINA and Beyond: The Latest Legal and Ethical Issues in the Dynamic World of Genetics." Advanced Human Genetics, Drake College of Biology, Des Moines, IA: Nov. 2011.
- "The Price of Beauty: A Medical Malpractice Experience for Podiatric Medicine." Des Moines University Student Podiatric Club, Des Moines, IA: Oct. 2011. (Invited Presenter).
- "Interprofessional Panel: Legal Aspects of Health Administration." Des Moines University College of Medicine Department of Family Medicine, Des Moines, IA: Apr. 19, 2011. (Presenter and Panel Member).
- "Comprehensive Planning for Disruptive Patients in Iowa Emergency Departments." Iowa Lutheran Hospital Family Medicine Residency Program, Des Moines, IA: Nov. 2010. (Invited Presenter).
- "Distinguished Faculty Presenter: Planning for the End of Life." DMU Family Weekend, Des Moines, IA: Aug. 2010. (Selected to be one of three featured faculty presenters).
- "A Comprehensive Approach to Optimum Learning Communities." Association for Institutional Research 50th Annual International Forum, Chicago, IL: Jun. 1, 2010. (Scholarly Paper and Peer reviewed Presentation).
- "Comprehensive Planning for Disruptive Patients in Iowa Emergency Departments." Iowa Society of Healthcare Attorneys, Johnston, IA: May 9, 2010. (Invited Presenter).
- "Medicaid Planning for Aging Clients." Elder Law Session, Drake Law School, and Des Moines, IA: Feb. 10, 2010.
- "A Physician's Role in Disclosing Adverse Events." Iowa Lutheran Hospital Family Medicine Residency Program, Des Moines, IA: Jan. 2010.
- "Health Law Career Paths," Drake University, Des Moines, IA: Sep. 30, 2009.
- "Top Ten Ways to Navigate the Health Law Jungle." Iowa Lutheran Hospital Family Medicine Residency Program, Des Moines, IA: Aug. 10, 2009.
- "Resolution of Medical Fee Disputes." Iowa Medical Group Managers Panel of Payers Conference, West Des Moines, IA: Jul. 30, 2009. (Invited Keynote Presenter).
- "Apologies and Disclosures: When the Rubber Meets the Road." Panel Presenter and Moderator, Iowa Society of Health Care Attorneys Spring Meeting, West Des Moines, IA: May 12, 2009. (Invited Presenter).
- "Resolution of Medical Fee Disputes." Iowa Chapter, Health Financial Management Association Spring Meeting, Johnston, IA: Apr. 23, 2009. (Invited Presenter).
- "Better Safe than Sorry: Professional Liability in Perinatal Medicine." Third Annual Controversies & Advances in Perinatal and Neonatal Medicine. Mercy Medical Center, Des Moines, IA: Oct. 2008. (Invited Keynote Presenter).
- "Ethical Considerations of Genetic Screening for Cancer." Public Lecture sponsored by Sigma Sigma Phi and the Des Moines University College of Medicine Department of Surgery, Des Moines, IA: Apr. 2, 2008. (Invited Presenter and panel member).
- "Public Health Issues in Caring for Undocumented Immigrants." Governor's Barn Raising for Public Health Conference. Des Moines, IA: Aug. 2007.

- "Hot Healthcare Topics." Panel Member, Iowa Society of Health Care Attorneys. Des Moines, IA: May 2007.
- "Bridging Theory and Practice in a Graduate Healthcare Institution." Des Moines University Faculty, Des Moines, IA: May 2007.
- "Overview of Apology Statutes and Disclosure Obligations." Upper Midwest Osteopathic Health Conference. Des Moines, IA: May 2007. (Invited Keynote Presenter).
- "Honor and Respect: Caring for the Geriatric Patient at End of Life." Hospice of Central Iowa. Des Moines, IA: Mar. 2007. (Invited Keynote Speaker).
- "Legal Issues in Behavioral Health." MEDS-PDN Seminar. Des Moines, IA: Mar. 2007. (Invited Presenter).
- "The Wide World of Patients." Iowa Hospital Association. Des Moines, IA: Oct. 2006. (Invited Presenter).
- "Legal Issues in Physician Practices." Iowa Chapter of the American Academy of Family Physicians. West Des Moines, IA: Aug. 2006. (Invited Presenter).
- "ADR for Workers Compensation Fee Disputes." Iowa Medical Group Management Association Panel of Payers. West Des Moines, IA: Jul. 2006. (Invited Presenter).
- "Physician Practices." Iowa Bar Association Annual Meeting. Des Moines, IA: Jun. 2006. (Invited Presenter).
- "The Wide World of Patients: Treating Undocumented Immigrants." Iowa Society of Health Care Attorneys. Des Moines, IA: May 2006. (Invited Presenter).
- "The Wide World of Patients: Treating Undocumented Immigrants." Iowa Medical Group Managers Association. Des Moines, IA: May 2006. (Invited Presenter).
- "Honor Thy Advanced Directive." Estate and Financial Planners Meeting. West Des Moines, IA: Apr. 2006. (Invited Presenter)
- "Speak to Me–Addressing Limited English Proficiency in the Workplace." Davis Law Firm Employment Law Forum. Johnston, IA: Apr. 2006.
- "Always Be Prepared: Public Health Law Training." Scott County Public Health Department. Davenport, IA: Jan. 2006. (Invited Keynote Presenter).
- "Always Be Prepared: An Overview of Public Health Law." Davis Law Firm Health Law Forum. Johnston, IA: Oct. 2005.
- "Legal Issues in Medical Practice: It's Time to Get Real!" Iowa Chapter of the American Academy of Family Physicians. Des Moines, IA: Aug. 2005. (Invited Presenter).
- "Overview of Public Health Law." Governor's Conference on Public Health: Barn Raising V Conference. Des Moines, IA: Jul. 2005. (Selected in peer review process).
- "Intentional 'Life' Planning." University of Iowa College of Public Health. Iowa City, IA: Apr. 2005. (Invited Presenter).
- "The 5 R's of Preparedness." Keynote Address, Iowa State Association of Counties. Des Moines, IA: Mar. 2005. (Invited Keynote Presenter).
- "Overview of General and Mental Health Records and Privacy in Iowa." Governor's Conference on Aging." Des Moines, IA: May 2003. (Selected in peer review process).
- "Implications and Issues for Public Health Law Reform and Practice." Doctoral Seminar in Health Policy. University of Iowa College of Public Health. Iowa City, IA: Apr. 2003. (Invited Presenter).
- "Covering Kids Now Task Force." Iowa Chapter of the American Academy of Pediatrics Annual Meeting. Des Moines, IA: Apr.2002. (Invited Presenter).
- "Teaming Up to Control Diabetes." Governor's Barn Raising for Public Health III Conference. Des Moines, IA: Jun. 2001. (Selected in peer review process).
- "Engaging Providers in Outreach." Covering Kids Annual Meeting. Nashville, TN: Sep. 2000. (Selected in peer review process).

Conference Posters:

- "Advancing the Vaccine Law Dialogue." World Vaccine Congress. Washington, DC: Apr. 1-4, 2024. (Selected in peer review process).
- "Connecting Great People with Great Ideas through Powerful Professional Learning Communities." Association of University Professors in Health Administration, Annual Meeting. Monterey, CA: Jun. 2013. (Selected in peer review process).
- "Powerful Learning Communities Optimize MHA Student Success." Des Moines University Research Symposium. Des Moines, IA: Dec. 2012. (Selected in peer review process).
- "Integration of Legal and Clinical Issues in a Patient Simulation Diverticulitis Case." Annual Meeting of the American Association of Colleges of Osteopathic Medicine. Baltimore, MD: Apr. 15, 2011. (Selected in peer review process).

National Peer Review Appointments:

- Test Item Writer & Reviewer (legal, health, and ethics), Certification Management Services (2014 2015).
- Reviewer, Journal of Health Administration Education (May 2013 2015).

Thought Leadership (Media Appearances & Interviews):

Radio

- "Understanding the historic plan for Medicare drug price negotiations." River to River, Iowa Public Radio, Sep. 8, 2023.
- "Having difficult conversations about death." Talk of Iowa, Iowa Public Radio, Aug. 16, 2023.
- "COVID-19 Vaccine Legal Actions." FOCUS, WHO and I-Heart Radio, Feb. 24, 2022.
- "How should schools respond to the latest ruling on lowa's mask mandate ban?" IPR News, Iowa Public Radio, Jan. 28, 2022.
- "<u>Iowa Senate Proposal Strengthens Exemptions to School Vaccine Requirements.</u>" State Government News, Iowa Public Radio, Jan. 21, 2022.
- "Dozens Fired for Refusing COVID-19 Vaccine Mandate File for Unemployment." Radio Iowa, Dec. 13, 2021.
- Special interviewee, Denise M. Hill (Associate Professor of Practice in Public Administration at Drake University), "The Vaccine Mandate," Morning Wave in Busan, Busan [South Korea] English Broadcasting, Dec. 1, 2021.
- "Republicans are changing state laws to try and get out of federal vaccine mandates," WAMU American University Radio, BBC World Service, Nov. 22, 2021.
- "<u>Iowa Law Allows Workers to Refuse the Vaccine, While Federal Law Mandates It</u>," Weekend Edition Sunday, NPR, Nov. 21, 2021.

 Quoted in NPR Story, "How Red States are Using Religion to Fight Vaccine Mandates," Deseret News, Nov. 29, 2021.
- "Some Iowa Employers Say They're Stuck Between Federal Mandates and a New State Vaccine Waiver Law," State Government New, Iowa Public Radio, Nov. 17, 2021.
- "Abortion Geotagging: Law, Privacy, and Ethics," All Things Considered, Interview with Sarah McCammon on April 10, 2017 (NPR unable to air story because clinics afraid to go on the record regarding digital targeting).

Television

- Commentary, Court Reverses Injunction on Mask Mandate Ban, Muddying the Waters for School Districts," KCCI, Jan. 26, 2022.
- Commentary, "Schools Readjust After Federal Court Rules Mask Mandates Ok in Some Places," KCCI, Jan. 25, 2022.
- Commentary, "Legal Expert on Supreme Court Vaccine Ruling," KWQC, Jan. 13, 2022.
- Commentary, "<u>Iowa's Labor Commissioner Says the State Will Not Enforce the Biden Administration's Vaccine Mandate</u>," Jan. 8, 2022.
- Commentary, "Can Iowa Employers Require Employees to get the COVID-19 Vaccine?" Dec. 16, 2022.
- Commentator, "Iowa Mandate for Unvaccinated Workers Frustrates Business Owners," CNN, Nov. 2021.

Commentary, "New Iowa Law Would Allow Those Fired Because of Vaccine Mandates to Collect Unemployment," WKRC/CNN Newsource, Nov. 14, 2021.

Commentator, "<u>Iowa Joins Lawsuit Challenging Federal Vaccine Mandate for Medicare, Medicaid Health Care Workers</u>," KWWL NBC-7, Nov. 10, 2021.

Commentary, 'Iowa and Federal Vaccine Mandate Laws May Not Conflict," KCRG ABC-9, Oct. 29, 2021.

Commentary, "Quad City Employers Respond to New Iowa Law Allowing Exemptions to COVID-19 Vaccine Mandates," KWQC ABC-6. Oct. 29, 2021.

Commentary, "<u>Iowa Lawmakers Pass Bill Which Would Allow Employees to Opt Out of Business Vaccine Mandates</u>," WHO TV-13 NBC, Oct. 28, 2021

Commentary, "Reynolds May Take Legal Action Against Biden's Vaccine Mandate," KCCI TV-8 CBS, Oct. 21, 2021.

Commentary, "Federal Judges to Decide Fate of Iowa Mask Mandate Law," KCCI TV-8 CBS, Oct. 18, 2021.

Commentary, "Federal Judge Grants Temporary Injunction Against Iowa Law Banning Mask Mandates," KCCI TV-8, Oct. 8, 2021.

Live In-Studio Interview, "Religious Exemptions to Mask Mandates," WHO TV-13 NBC, Oct. 6, 2021.

Commentary, "Are Metro Schools Granting Exceptions to Mask Mandates?" WHO TV-13 NBC, Sep. 24, 2021.

Commentary, "Mask Mandate Ban Investigation," KETV-7 ABC, Sep. 2 & 3, 2021.

Commentary, "Investigation into Iowa's Mask Mandate Ban Could Be Fast-Tracked," KCCI TV-8 CBS, Sep. 2, 2021.

Commentary, "Federal Funding at Stake as US Dept. of Ed Investigates Iowa for Disability Discrimination," KGAN CBS, Aug. 30, 2021.

Commentary, "Iowa Mom Files Injunction Over Mask Mandate Ban," KCCI TV-8 CBS, Aug. 25, 2021.

Commentary, "Iowans Protest Vaccine Mandate at Hospitals," KCCI TV-8 CBS, Aug. 19, 2021.

Live Interview, "Legal Challenges for Iowa Employers and COVID-19 Vaccinations," WHO TV-13 NBC, Aug. 4, 2021.

Commentary, "Can Your Employer Require You to Get a COVID-19 Vaccine, It Depends but, Probably," KWWL TV-7 NBC, Aug. 3, 2021.

Commentary, "Iowa Legal Expert: Unclear if Employers Can Mandate COVID-19 Vaccines," KCRG TV-9 ABC, Aug. 2, 2021.

Commentary, "Can Iowa Employers Mandate COVID-19 Vaccinations," KCCI TV-8 CBS, Aug. 1, 2021.

Live Interview, "Drake Professor Says Businesses Can Set Up Mask Mandates with Some Exceptions," KCCI TV-8 CBS, May 23, 2021.

Live Interview, "Businesses Navigate Mask Policies," WOI Local 5 ABC, May 17, 2021.

Commentary, "As Governor Expresses Opposition, Legal Expert Discusses Issues Surrounding Vaccine Passports," KCCI TV-8 CBS, April 7, 2021.

Commentary, "lowa Lawmakers Advance Bill Banning Employer Vaccine Mandates, Adding Exemption," KCCI TV-8, Feb. 16, 2021.

Commentary, "The Laws That Protect You From Surprise Medical Cost Billing," KETV ABC-7 Omaha, Feb. 2, 2021.

Commentary, "Can Iowa Employers Require Employees to Get the COVID-19 Vaccine?" KCCI TV-8 & KCRG-9, Dec. 16, 2020.

Commentary, "Iowa Employers Can Require Workers to Take COVID-19 Vaccination," KWWL TV-7 NBC, Dec. 11, 2020.

Commentary, "Iowa Employers Can Require Employees To Take COVD-19 Vaccine," WHO-TV 13 & KDSM FOX-17, Dec. 10, 2020

Live Interview, "Analysis of Iowa Supreme Court Oral Arguments Challenging Iowa's New Abortion Law," WOI ABC-5, Feb. 14, 2018.

Commentary, "Families Want Insurance to Cover Giving Birth at Home," WHO-TV 13, Feb. 10, 2017.

Commentary, "Affordable Care Act Open Enrollment Deadline Approaching, Experts Say to Still Sign Up," KGAN CBS-2, Dec. 14, 2016.

Print/Online

Interviewed & Quoted: "How Republicans May Push Back on COVID Vaccine and Mask Mandates," The Des Moines Register, Feb. 13, 2022.

Interviewed & Quoted: "With Biden's Mandate Overturned, CRE Can Write Its Own Vaccine Rules. Will It? Bisnow National, Jan. 18, 2022.

Quoting NPR Story, "How Red States are Using Religion to Fight Vaccine Mandates," Deseret News, Nov. 29, 2021.

Interviewed & Quoted: "Most CRE Firms Mum On Mandates As Biden Vaccine Rule Faces Court Challenge," Bisnow National, Nov. 9, 2021.

Interviewed & Quoted: "The Federal COVID-19 Vaccine Mandate Goes into Effect Jan. 4. Here's How It Affects Iowans," The Des Moines Register, Nov. 4, 2021

Interviewed & Quoted: "Iowa Employers May Have An Especially Hard Time Complying With Biden's Vaccine Mandate, Given New State Exemptions," Des Moines Register, Nov. 5, 2021

Interviewed, David Pitt, Employers in this State May Face Decision: Pay Federal Fines or Unemployment? AP, Nov. 4, 2021.

Interviewed, Bram Sable-Smith, Kaiser Health News Midwest Bureau, Nov. 3, 2021.

Interviewed & Quoted: "<u>Iowans Fired for Defying COVID Vaccine Mandates Would Get Unemployment Benefits Under Bill Passed</u> by Legislature," *Des Moines Register*, Oct. 28, 2021

Interviewed: Spencer Kimball, , CNBC Website Story, Sept. 29, 2021.

Interviewed & Quoted: "Iowans Can Seek Vaccine Exemptions," Des Moines Register, Sep. 30, 2021.

Interviewed & Quoted: "Should Iowa's Non-Vaxxed Pay a COVID Surcharge," AXIOS, Sep. 2, 2021.

Interviewed: Arthur Allen, "Federal Vaccine Program Hasn't Helped Those Whose Lives Were Altered by Covid Shot," Kaiser Health News, Aug. 17, 2021.

Interviewed & Quoted: "MercyOne, Broadlawns Join Other Des Moines Hospitals in Requiring Employee COVID Shots," Des Moines Register, Aug. 10, 2021.

Interviewed: Sandra McDaniel, "History of Vaccine Mandates," Retro Report, Aug. 6, 2021.

Interviewed & Quoted: "Council Considers Policy on Conflicts," Des Moines Register, Apr. 5, 2021.

Interview: "Emergency Virus Vaccine Approval Adds More Risk to Job Mandates," Bloomberg News, Dec. 30, 2020.

Interviewed & Quoted: "Iowa Governor Vows to Fix Privatized Medicaid Program," Bloomberg Law, Jan. 11, 2018.

Full Interview Printed: "Ask the Experts," WalletHub.com, Mar. 30, 2017.

Interview: "Bill Would Let Women Sue Doctors Who Perform their Abortions," AP News, Jan. 16, 2017.

Interviewed & Quoted: "Branstad's Health Coverage Plans Worry Iowa's Public Employees," Des Moines Register, Jan. 15, 2017.

Interviewed & Quoted: "Majority Unhappy with Medicaid Modernization," The Waterloo Courier, Jan. 10, 2017.

Interviewed & Quoted: "<u>Iowa Medicaid Payment Shortages are 'Catastrophic,' Private Managers Tell State,</u>" *Des Moines Register*, Dec. 21, 2016.

Grants

Iowa Rural Food Security Collaboration. Wellmark Grant to Drake CBPA. Primary Investigator & Administrator: Aug. 2020 to August 2021.

Iowa Legal Aid Health & Law Project. Telligen Community Initiative Grant. Key Contributor: Fall 2011.

"Integration of Legal & Clinical Issues in a Patient Simulation Diverticulitis Case," *Pilot Study to Incorporate Legal and Ethical Issues in the Human Simulation Laboratory.* Des Moines University. Project Administrator: 2008-2010.

- *Dialogue Dinners: Conversations & Public Health.* Wellmark Foundation Grant. Wallace Centers of Iowa and Iowa Department of Public Health. Contributor: 2009.
- Development of a Point-of-Care Student Assessment of Learning Process for the Human Simulation Laboratory at Des Moines University, Dean's Award for Research and Education Grant, \$10,000. Des Moines University. Contributor: Fall 2008-2009.
- Fund for Better Health: Health Literacy Grant, \$10,000. American Medical Association. Grant Author and Administrator: 2004-2005.
- Early Childhood Obesity Prevention Grant, \$48,000. Wellmark Foundation. Grant and White Paper Author and Administrator: 2004-2005.
- Health Care Provider Screening, Brief Intervention & Referral for Alcohol and Drug Problems in an Emergency Department or an Acute Care Setting. Join Together Grant to Employee and Family Resources. Key Contributing Partner: 2003.
- Covering Kids Now Task Force. Robert Wood Johnson Covering Kids Grant to Iowa Department of Public Health. Grant Sub-Contract Administrator and Task Force Facilitator: 1999-2002.
- Out of Hospital Do-Not-Resuscitate Task Force. Robert Wood Johnson End-of-Life Grant to the University of Iowa. Grant Sub-Contract Administrator, Facilitator & Drafted Iowa Code section on out-of-hospital Do Not Resuscitate Orders: 2000-2002.
- Statewide Model of Antibiotic Use and Resistance Prevention, \$70,500. Wellmark Foundation. Grant Author, Administrator, Consensus Panel Convener and White Paper Author: 1999-2002.
- *Teaming Up to Control: Physician Diabetes Education Project.* \$78,500. Wellmark Foundation. Grant Author & Administrator: 1998-2002.

SERVICE

Faculty Advisor for Student Groups

- Transfer Student Connection program (2019).
- Faculty Advisor, Drake Health Law Student Association-American Health Lawyers Association Alliance (2009 2018).
- Founder and Faculty Advisor, American Health Lawyers Association DMU Student Alliance—DMU was the first MHA Student Alliance Member in the U.S. (2007 2015).
- Faculty Advisor, DMU Health Leaders, American College of Healthcare Executives (2007 2009).

Service to Program, Department & College

- Zimpleman College of Business Faculty Senator (January 21, 2021 present)
- Interim Chair/Director, Public Administration Department/Director MPA Program (July-December 2021; July 2021 June 2022).
- Zimpleman College of Business Dean's Cabinet (July Dec. 2020; July 2021 June 2022).
- Zimpleman College of Business Graduate Curriculum Committee (2020 2022).
- Zimpleman College of Business, Faculty Search Committee (2018 2019).
- PA Events, Orientation, and individual meetings with perspective/current students.
- PA SWOT development.
- Scribe for PA Faculty Meetings, draft meeting minutes.
- Facilitator of Drake Health Law Advisory Board (April 2015 2017).
- Drake Law School Assessment Committee (July 2015 2016).
- Drafted DMU MHA Faculty Orientation and Policy Compendium/Handbook (2015).
- Key responsibilities for DMU MHA CAHME accreditation candidacy (drafted Section II of Self-Study), competency mapping, and MHA curriculum redesign (2014-2015).
- Designed, implemented, and evaluated MHA Alumni Survey (2014-2015).

- Chair, MHA Academic Progress Committee (January-June 2015).
- Liaison, Founder, Des Moines University/Drake Law School-MHA/MPH and JD joint degree program (Fall 2007-June 2015).
- Member, DMU Bylaws and Nominations Committee (July 2013-2015).
- Chair, CHS Curriculum Committee (July 2011-2013).
- President/Chairperson, College of Health Sciences Faculty (July 2011-2012).
- CHS Leadership Team (July 2011-2012).
- President/Chairperson Elect, College of Health Sciences Faculty (July 2010-2011).
- Chair (2009-2010), College of Health Sciences Student Performance Evaluation Committee (2005-2011).
- Member, Sub-Committee for CHS Strategic goal to promote interprofessional opportunities in the Human Simulation Laboratory (Spring 2009-2011).
- Lead Facilitator, Redesign of MHA AdvisorConnect Advisor Dashboard & Learning Management System (2011).
- Lead Facilitator for MHA target student designation, admissions redesign, and evaluation rubric (2010).
- College of Health Sciences Bylaws Committee, Chair (Fall 2009-Winter 2010).
- Facilitator for Inter professional Training on Pharmaceutical Conflicts of Interest Designed and implemented MHA Advisory Committee (Spring-Summer 2009).
- College of Health Sciences, MPH Faculty Search Committee, Chair (Spring 2008).
- College of Health Sciences, Master of Healthcare Administration Faculty Search Committee (Spring 2008).
- Key Contributor to development of MHA Health Leadership Certificate and Leadership Seminar Series (Summer 2007-Winter 2008).

Service to the University

- Drake Faculty Senate Executive Committee (July 2022 present)
- Institutional Review Board, HIPAA Privacy Advisor (Nov. 2021 present)
- Drake Academic Chairs (Sept. Dec. 2020; and July 2021 June 2022).
- Drake Curriculum Advisory Committee (2020-2022).
- Drake Global Education Advisory Committee, CBPA Representative (2019-2022).
- Drake Equity Partnership, CBPA Representative (2019-2022).
- Drake Occupational Therapy Doctoral Program Advisory Board Member (November 2015-present).
- Drake Health Sciences Advisory Board (March 2016-present).
- Drake Global Health Advisory Board Member (July 2016-2018).
- Drake Law School Assessment Committee (2015-2017).
- Chair, Academic Progress Student Appeals Committee, DMU (2015).
- Member, DMU Digital Accessibility Workgroup. Major Contributor to "Survey of Institutional Practices to Promote Systemwide Digital Accessibility" report (December 2014).
- Member, Nominations Committee (July 2013-2015).
- Member, Educational Resources Committee (July 2014-2015).
- Member, Desire2Learn (D2L) Pilot Implementation team from (2013-2014) and Selected as Pilot Course instructor (Spring Term 2014).
- Member, Faculty Grievance Committee (July 2011-2014).
- DMU Faculty Leadership Council (July 2010-2012).

- Facilitator and Committee Member, Interprofessional Roundtable Training on Pharmaceutical Conflicts of Interest (Fall 2010, 2011).
- Designated Interprofessional Champion and Facilitator for Interprofessional Day (Spring 2011-2015).
- Facilitator overseeing development of University Grade Appeal policy and form (Fall 2010-Summer 2011).
- Committee on Student Handbook Unification (Summer 2011-2015).
- CHS representative to College of Medicine Strategic Plan (Spring 2011).
- Designated CHS Representative for University Interprofessional Education Committee (2010-2014).
- Coordinator of university-wide inventory of legal curriculum and objectives (2010-2011).
- Des Moines University Bylaws Committee (Summer 2008-2011).
- College of Medicine, Ethics Facilitator (Spring 2009-2010).
- Des Moines University Lecture Capture Committee (Summer 2009-2011).

Service to Profession & Community

- Chair, Iowa State Bar Association Health Law Section, 2024 to present.
- Chair, National Vaccine Law Association, 2024 to present.
- Conference Vice-Chair and Program Chair, National Vaccine Law Conference and Pre-Conference Symposium: 30 Years of Vaccines for Children, George Washington University, Washington: DC, Sep. 13-15, 2023.
- Mock Negotiation and Mock Trial Judge (ongoing).
- Higher Education Representative on Bondurant-Farrar School District Portrait of a Graduate Task Force (2023 2024).
- Founder and Vice Chair, National Vaccine Law Conference, George Mason Law School, Fairfax: VA, Sep. 15-16, 2022.
- Engage in outreach efforts and serve as a health law and bioethics resource for Drake, DMU, the media, lowa health care communities, and health law attorneys/leaders/providers across the country, and globe (ongoing).
- Bondurant-Farrar Middle School Parent Advisory Committee (2020 to 2022).
- Midwestern Public Health Training Center (MPHTC) Advisory Committee (2020 to present).
- Young African Leaders Initiative (YALI) Presenter & Co-Developed Annual Health Law Day (2015 to 2019).
- Bondurant-Farrar Middle School Parent Advisory Committee (2020 to 2022).
- Confirmation Leader, Lutheran Church of the Cross, Altoona, IA (2020 to 2021).
- National Advisory Board Member, Wartburg College Pathways Center (2012-2018).
- Health law expert for Iowa American Diabetes Association's Diabetes Community Event & Walk (December 2, 2017).
- Test Item Writer and Reviewer (health care, law, or ethics areas), Certification Management Services (January 2014 2016).
- Chair Elect/Chair, Ethics Forum, Association of University Professors in Health Administration (June 2013 June 2015).
- Reviewer, Journal of Health Administration Education (May 2013-2015).
- Contributing Member, Health Law Body of Knowledge, Association of University Professors in Health Administration (June 2013-2015).
- Iowa Legal Aid Health & Law Project (2013-2017).
- Critical Thinking Professional Learning Community, Drake University (2014-2015).
- lowa Lutheran Hospital Residency Program, curriculum development and regular guest presenter (Fall 2008-2015).
- Advisory Council Member, Iowa Legal Aid Health & Law Project, (2011-2015).
- Trustee, Iowa Hospice & Palliative Care Organization Board of Trustees (Fall 2008-2011).
- Designated Health Law Expert, Drake Law School Career Night (Fall 2010-2013).

- President, Past-President, President-Elect, Secretary, and Executive Board Member, Iowa Society of Healthcare Attorneys (2006-2010).
- Trustee and Chair of Nominating Committee, Wallace Centers of Iowa Board of Trustees (2007-2009).
- Trustee, Iowa Rural Health Association Board of Trustees (2007-2009).
- Judge, National Collegiate Mediation Mock Trials (2007-2008).
- Advisory Board Member, Iowa Legal Aid: Older Iowans Legal Hotline, (1999-2007).
- Administrator, Iowa Maternal Mortality Study Committee (State Peer Review for maternal deaths), (1998-2005).
- Administrator, Iowa Medical Society Professional Liability Insurance Committee, (2004-2005).
- Representative, Iowa Quality Collaborative (2003-2004).
- Administrator, Iowa Medical Society Committee on Public Health (1998-2005).
- Statewide Chair, Covering Kids Statewide Coalition (2004-2005).
- Chair & Facilitator Iowa Out-of-Hospital Do Not Resuscitate Order Legislative Taskforce (1999-2004).
- Advisory Committee Member, CDC/HRSA Disaster Preparedness Advisory Committee (2001-2003).
- Iowa Legislative Task Force on Needleless Devices, Member (2001).
- Iowa Immunization Task Force, Member (2001).
- Administrator, Iowa Medical Society Sub-Committee on Comprehensive School Health (1999-2001).
- Administrator, Iowa Medical Society Sub-Committee on Environmental Health (1999-2001).
- Administrator, Iowa Medical Society Sub-Committee on Tobacco Control (1999-2001).
- lowa Legislature: Task Force on Infectious Disease Reporting, Member (2000).
- Covering Kids Now Task Force, Facilitator and Chair (1999-2003).
- Iowa Safe Kids Coalition, Member (1999-2003).
- Tobacco-Free Iowa, Member (1999-2001).
- Advisory Committee member, Iowa EMS Advisory Committee (2000-2004).
- Contributor, Healthy Iowans 2010: Capacity and Immunization Chapters (1999-2000).
- Member, Iowa Diabetes Network (1999-2000).
- Volunteer Mediator, Polk County Small Claims Court (1994-1996).
- Commissioner, Iowa College Student Aid Commission (1989-1996).